## STMicroelectronics 4Q & FY2016 Financial Results

January 26, 2017





# Forward Looking Statements

Some of the statements contained in this release that are not historical facts are statements of future expectations and other forward-looking statements (within the meaning of Section 27A of the Securities Act of 1933 or Section 21E of the Securities Exchange Act of 1934, each as amended) that are based on management's current views and assumptions, and are conditioned upon and also involve known and unknown risks and uncertainties that could cause actual results, performance, or events to differ materially from those anticipated by such statements, due to, among other factors:

- Uncertain macro-economic and industry trends, which may impact end-market demand for our products;
- Customer demand that differs from projections;
- The ability to design, manufacture and sell innovative products in a rapidly changing technological environment;
- Unanticipated events or circumstances, which may impact our ability to execute the planned reductions in our net operating expenses and / or meet the objectives of our R&D Programs, which benefit from public funding;
- Changes in economic, social, labor, political, or infrastructure conditions in the locations where we, our customers, or our suppliers operate, including as a result of macro-economic or regional events, military conflicts, social unrest, labor actions, or terrorist activities;
- The Brexit vote and the perceptions as to the impact of the withdrawal of the U.K. may adversely affect business activity, political stability and economic conditions in the U.K., the Eurozone, the EU and elsewhere. While
  we do not have material operations in the U.K. and have not experienced any material impact from Brexit on our underlying business to date, we cannot predict its future implications;
- Financial difficulties with any of our major distributors or significant curtailment of purchases by key customers;
- The loading, product mix, and manufacturing performance of our production facilities;
- The functionalities and performance of our IT systems, which support our critical operational activities including manufacturing, finance and sales, and any breaches of our IT systems or those of our customers or suppliers;
- Variations in the foreign exchange markets and, more particularly, the U.S. dollar exchange rate as compared to the Euro and the other major currencies we use for our operations;
- The impact of intellectual property ("IP") claims by our competitors or other third parties, and our ability to obtain required licenses on reasonable terms and conditions;
- The ability to successfully restructure underperforming business lines and associated restructuring charges and cost savings that differ in amount or timing from our estimates;
- Changes in our overall tax position as a result of changes in tax laws, the outcome of tax audits or changes in international tax treaties which may impact our results of operations as well as our ability to accurately
  estimate tax credits, benefits, deductions and provisions and to realize deferred tax assets;
- The outcome of ongoing litigation as well as the impact of any new litigation to which we may become a defendant;
- Product liability or warranty claims, claims based on epidemic or delivery failure, or other claims relating to our products, or recalls by our customers for products containing our parts;
- Natural events such as severe weather, earthquakes, tsunamis, volcano eruptions or other acts of nature, health risks and epidemics in locations where we, our customers or our suppliers operate;
- Availability and costs of raw materials, utilities, third-party manufacturing services and technology, or other supplies required by our operations; and
- Industry changes resulting from vertical and horizontal consolidation among our suppliers, competitors, and customers.

Such forward-looking statements are subject to various risks and uncertainties, which may cause actual results and performance of our business to differ materially and adversely from the forward-looking statements. Certain forward-looking statements can be identified by the use of forward looking terminology, such as "believes," "expects," "may," "are expected to," "should," "would be," "seeks" or "anticipates" or similar expressions or the negative thereof or other variations thereof or comparable terminology, or by discussions of strategy, plans or intentions.

Some of these risk factors are set forth and are discussed in more detail in "Item 3. Key Information — Risk Factors" included in our Annual Report on Form 20-F for the year ended December 31, 2015, as filed with the SEC on March 16, 2016. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in this release as anticipated, believed, or expected. We do not intend, and do not assume any obligation, to update any industry information or forward-looking statements set forth in this release to reflect subsequent events or circumstances.





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Welcome

4Q & FY16 Business & Financial performance

Technology & Manufacturing

### 2017 Focus

Questions & Answers



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### Speakers

Carlo Bozotti President & CEO

### Supported by



Jean-Marc Chery Chief Operating Officer



Carlo Ferro Chief Financial Officer



Georges Penalver Chief Strategy Officer



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- 4Q & FY16 Business & Financial performance
- Technology & Manufacturing

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Carlo Bozotti President & CEO

- A global semiconductor leader
- 2016 revenues of \$6.97B
- Listed: NYSE, Euronext Paris and Borsa Italiana, Milan

 $\bigcap$ 

- Research & Development
   Main Sales & Marketing
   Front-End
- Back-End



• Approximately **43,500** employees worldwide

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- Approximately 7,500 people working in R&D
- 11 manufacturing sites
- Over **75** sales & marketing offices

As of December 31, 2016

# Application Strategic Focus

The leading provider of products and solutions for Smart Driving and the Internet of Things





### FY16 Revenues



\* Others includes Imaging Product Division

## **Product Family Focus**

The leading provider of products and solutions for Smart Driving and the Internet of Things







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Carlo Ferro Chief Financial Officer

# 4Q16 Financial Highlights



<sup>\*</sup>Non-GAAP measure - see Appendix

10%

8%

5%

3%

0%

# FY16 Financial Highlights



## ST Revenues: Return to Growth

#### FY16 Revenues = \$6.97B

#### 4Q16 Revenues = \$1.86B

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1Q17 Revenue Outlook

Down sequentially by about 2.4% (+/- 3.5 % points)

\*Discontinued Businesses include set-top-box, camera modules and the former ST-Ericsson products

### **Revenue Growth Dynamics**



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## Gross Margin Improvement

#### FY16 Gross Margin = 35.2%



#### FY16 Gross Margin up 140 basis points

- Combined favorable effect of manufacturing efficiencies, currency and better product mix on top of lower unused capacity charges
- Includes about 50 basis points of unused capacity charges

### 4Q16 Gross Margin = 37.5%

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#### 4Q16 Gross Margin: 37.5%

- Beating mid-point of guidance
- Up 170 basis points sequentially
- Up 400 basis points year-over-year
- Includes about 20 basis points of unused capacity charges

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1Q17 Gross Margin Outlook About 37.0% (+/-2.0%)

# **Operating Expenses Discipline 15**

#### FY16 Average Net Operating Expenses\* Per Quarter: \$538M



#### 4Q16 combined SG&A and R&D at \$570M

- Down \$13M year-over-year benefiting from ongoing restructuring of set-top box
- \$545M net of R&D grants

Set-Top-Box plan completion on track

• 65% of savings completed exiting 2016, 4Q16 savings annualized at \$110M out of \$170M targeted

€352M of €400M Nano2017 grants already recognized exiting FY16

Net Operating Expenses\* in 2016 well within anticipated \$500-\$550M range

2017 Net Operating Expenses\* anticipated to average about \$550M per quarter

\* Net Operating Expenses: R&D + SG&A - R&D grants

### **Operating Income Improvement**



# **FY16 Product Group Results**

**Revenues = \$2,813M Revenues = \$2.285M Operating Margin = 7.5% Operating Margin = 4.7%** Automotive & **Microcontrollers** Discrete & Digital ICs 800 15% 800 15% 600 600 10% 10% 400 400 5% MDG includes set-top-box 5% 200 200 0% business under phase-out 0 0% 0 -5% 4Q15 1Q16 2Q16 3Q16 4Q16 4Q15 1Q16 2Q16 3Q16 4Q16 Revenue (US\$M) -- Operating Margin (%) Revenue (US\$M) --- Operating Margin (%) **Revenues = \$1,584M** Revenues = \$291M **Operating Margin = 4.2% Operating Loss\* = (\$79M)** Analog & Others **MEMS** 120 600 10% 75 Slight 400 Others includes sales from Profit 5% 30 the Imaging Product 200 Division and other revenues -15 and items such unused 4Q15 1Q16 2Q16 3Q16 4Q16 0 0% capacity charges and other 4Q15 1Q16 2Q16 3Q16 4Q16 -60 unallocated expenses. Revenues (US\$M) Operating Results (US\$M) 

Before impairment and restructuring charges

### Revenue Growth to Improve Operating Margin Four Drivers



### **Financial Flexibility**





\*Non-U.S. GAAP measure. See Appendix for additional information explaining why the Company believes these measures are important.



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Jean-Marc Chery Chief Operating Officer

# **Technology Portfolio**

aligned with strategic focus areas

The leading provider of technologies enabling solutions for Smart Driving and the Internet of Things



# 2016 Capital Spending

#### **Probing, Assembly & Testing**

- New packaging development
- Capacity growth in certain packages and testers
- Specific investment in factory automation and productivity improvement



#### Front-End Manufacturing/R&D

- New technologies in Crolles 12"
- Mix evolution to advanced BCD and new MEMS actuators in Agrate
- Expanding 8" advanced BCD, SiC in Catania
- Ramp-up 8" in Singapore for Power Discrete & BCD
- Investment in capacity for new passive integration devices in Tours



Investments focused on: Strategic business growth and key product ramps Proprietary technology and manufacturing

# Technology & Manufacturing Focus 2017

### embedded Non-Volatile Memory (eNVM) & FD-SOI

Advanced General Purpose & Secure Microcontrollers for Consumer, Automotive, Industrial applications

#### Silicon Carbide

**MOSFETs and Diodes for Automotive &** Industrial applications

#### **Advanced BCD**

Smart Power devices for Automotive & Industrial applications

### Imaging

Time-of-Flight & specialized image sensors



# embedded Non-Volatile Memory (eNVM)

40nm eFLASH technology for advanced MCUs addressing a wide range of applications

#### Consumer

- High performance logic for 32-bit MCUs
- State of the art Flash technology
- Competitive solution

• High performance page Flash erasable

Secure

• High robustness

MCU

• Competitive solution

### Automotive & Industrial

- High performance logic for 32-bit MCUs
- State of the art Flash technology
- High reliability with extended temperature



## **BCD** Technology



Advanced BCD 7V – 100V

BCD8As – BCD8sP (0.16μm) BCD8sAUTO (0.16μm) BCD9s – BCD9sL (0.11μm) BCD10 (90nm)



**SOI** BCD 190V – 300V

SOI-BCD6s (0.32µm) SOI-BCD8s (0.16µm) SOI-BCD9s (0.11µm)

High Voltage BCD 700V – 6KV

BCD6s Offline (0.32µm) BCD6s HV Transformer (0.32µm)











## Silicon Carbide 27

### Vehicle Electrification





#### Increased Efficiency, Minimum Power Dissipation, Reduced Size

**SiC Diodes** 





SiC MOSFETs 4X more efficient than IGBT



# 2017 Capital Spending

## Probing, Assembly & Testing

- Assembly and Test for new program in Time-of-Flight technology
- Assembly and Test for Silicon Carbide
- Assembly and Test capacity to support revenue growth and new products particularly for Automotive



#### Front-End Manufacturing/R&D

- Capacity expansion and new technologies in the existing Crolles 12" shell
- Continued mix evolution to advanced BCD in Agrate
- 8" footprint and capacity extension and SiC 6" capacity in Catania
- 8" in Singapore for Power Discrete & BCD



Investments focused to support ST's innovative product portfolio and fuel significant revenue growth in 2017 and beyond



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Georges Penalver Chief Strategy Officer





#### 8.6 8.0 7.7 7.0 6.8 6.4 6.2 5.5 4.7 4.4 Infotainment Body Safety Powertrain Chassis ■ 2016 ■ 2019

ST SAM \$B



### Smart Driving



### Key Applications Active Safety - Passive Safety Electric & Hybrid Vehicle Electrification Infotainment - Telematics Powertrain Direct Injection Engine Automatic Gearbox Braking - Steering

Source: Strategy Analytics



### Automotive Application Focus **Electric & Hybrid vehicle Electrification**



#### **Power & Smart Power**

- **Power MOSFET & IGBT**
- Ultrafast & Schottky rectifiers
- Silicon Carbide Diodes & Transistors
- **Power Management ICs** •
- Battery controllers •
- Voltage regulators 0
- Galvanic Isolated ICs

#### 8/32-bit MCU Automotive EEPROM

**Protection Devices** 

Source: Strategy Analytics



### Automotive Application Focus Silicon Pervasiveness in Car Electrification





Source: Strategy Analytics



# **Car Electrification**

### Growing market TAM for Silicon Carbide (SiC)

### Greater freedom



Faster charging





SiC Diodes





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Source: Strategy Analytics



### 

ST SAM \$B





### **Key Applications**

Smart Manufacturing Factory Automation Smart Motion Control

Industrial Robots Industrial Lighting Sensors for Industrial, Medical, Aerospace & Defense



Source: IHS



## Automation - Industrial Robots 36

#### Annual Supply of Industrial Robots 000' units







Source: World Robotics 2016





ST SAM \$B

### Smart Home & City



### **Key Applications**

Smart Transportation Building & Home Automation Smart Metering Security & Surveillance Smart LED Lighting Heating & Energy Control

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Source: IHS, ABI Research



### Smart Home Application Focus Smart Metering



ST SAM \$B







20+ years proven partnership with key Smart Grid players Over 60 Millions PLC and metering SoCs installed









### Smart Things



### **Key Applications**

Smartphones Tablets Wearable Smart Things

Source: IHS





### Smartphone Market Evolution Market Share by Smartphone shipment volumes



### Top ST Growth Opportunities

**Touch Controllers** 

Power Management Wireless Charging

Discrete, in particular Protection Devices

STM32 in Accessories NFC + Secure Element Very small form factor EEPROM

Time of Flight - Specialized Imaging Solutions

6-Axis Motion Sensors Gyroscopes for Optical Image Stabilization Environmental Sensors Micro-actuators for Autofocus

### **Closing Remarks**

Carlo Bozotti President and CEO





# 2017 Priorities

# Sustainable Profitable Growth

- Year-over-year sales growth across all products families\*, regions & customer groups
- Continued innovation leadership, supporting customers with industry-leading products and optimized application-oriented solutions
- Investment for growth, maximizing innovation with R&D spend and turning manufacturing investments into timely ramp-up of major programs
- Continued discipline on operating expenses
- Improvement in operating profitability as a result of all the above



\* Excluding discontinued businesses



# Appendix





## Financial Performance

In US\$M, except EPS	4Q15	1Q16	2Q16	3Q16	4Q16	FY15	FY16
Net Revenues	1,668	1,613	1,703	1,797	1,859	6,897	6,973
Gross Margin	33.5%	33.4%	33.9%	35.8%	37.5%	33.8%	35.2%
<b>Operating Income (Loss) before impairment, restructuring*</b> Operating Margin before impairment, restructuring*	29 1.7%	(5) (0.3%)	40 2.3%	119 6.6%	153 8.2%	174 2.5%	307 4.4%
Net Income – Reported**	2	(41)	23	71	112	104	165
EPS Diluted	0.00	(0.05)	0.03	0.08	0.13	0.12	0.19
Adjusted EPS Diluted*	0.00	(0.02)	0.04	0.11	0.15	0.19	0.28
Free Cash Flow* Net Financial Position*	148 494	31 439	47 426	100 464	135 513	327 494	312 513
Effective Exchange Rate €/\$	1.11	1.10	1.12	1.12	1.10	1.17	1.11



\*Non-U.S. GAAP measure. See Appendix for additional information explaining why the Company believes these measures are important. \*\* FY15 net income included an income tax benefit of about \$46M

### 1Q17 Outlook

- Based on market forecasts, a positive booking trend, and a strong point-of-sales performance at our distributors, we see the momentum of 2H16 to continue entering 2017.
- Based on these factors, we expect 1Q17 to reflect better than normal seasonality, with a sequential net revenues decline of about 2.4% at the midpoint. On a year-over year basis, this would translate into a net revenues growth of about 12.5% at the mid-point. We expect a gross margin of about 37.0% at the midpoint.
- In order to support ST's innovative product portfolio and to fuel significant revenue growth in 2017 and beyond, particularly from new specialized technologies and products, we expect to invest approximately \$1B to \$1.1B in 2017. Specifically, the Company is investing in 12" front-end manufacturing and in back-end assembly and test to support new products. In particular, we anticipate a newly won program to ramp with substantial revenues in 2H17.
- 1Q17 revenues is expected to decrease about 2.4% on a sequential basis, plus or minus 3.5 percentage points
- 1Q17 gross margin is expected to be about 37.0% plus or minus 2.0 percentage points



Outlook based on an assumed effective currency exchange rate of approximately \$1.08= €1.00 for 1Q17 and includes the impact of existing hedging contracts. 1Q17 will close on April 1, 2017

# Pre-Tax Items to Adjusted Earnings\* 48

ULT		In US\$M	4Q15	3Q16	4Q16
OPERATING RES	U.S. GAAP Net Earnings	2	71	112	
	EARNING	Impairment & Restructuring	4	29	24
	NET	Estimated Income Tax Effect	(4)	(4)	1
		Adjusted Net Earnings*	2	96	137



\* See Appendix

## Appendix -

- Free cash flow is defined as net cash from operating activities minus net cash from (used in) investing activities, excluding payment for purchases (proceeds from the sale of) marketable securities and short term deposits, restricted cash net cash variation for joint venture deconsolidation. We believe free cash flow provides useful information for investors and management because it measures our capacity to generate cash from our operating and investing activities to sustain our operating activities. Free cash flow is not a U.S. GAAP measure and does not represent total cash flow since it does not include the cash flows generated by or used in financing activities. In addition, our definition of free cash flow may differ from definitions used by other companies.
- Net financial position resources (debt) represents the balance between our total financial resources and our total financial debt. Our total financial resources include cash and cash equivalents, marketable securities, short-term deposits and restricted cash, and our total financial debt includes short term borrowings, current portion of long-term debt and long-term debt, all as reported in our consolidated balance sheet. We believe our net financial position provides useful information for investors because it gives evidence of our global position either in terms of net indebtedness or net cash position by measuring our capital resources based on cash, cash equivalents and marketable securities and the total level of our financial indebtedness. Net financial position is not a U.S. GAAP measure.
- Operating income before impairment and restructuring charges excludes impairment, restructuring charges and other related closure costs. It is used by management to help enhance an understanding of ongoing operations and to communicate the impact of the excluded items.
- Adjusted net earnings and earnings per share (EPS) are used by our management to help enhance an understanding of ongoing operations and to communicate the impact of the excluded items like impairment, restructuring charges and other related closure costs, net of the relevant tax impact.
- Net revenues of "Others" includes revenues from sales of Imaging Product Division, Subsystems, assembly services, and other revenue. Operating income (loss) of "Others" includes items such as unused capacity charges, impairment, restructuring charges and other related closure costs, phase out and start-up costs, and other unallocated expenses such as: strategic or special research and development programs, certain corporate-level operating expenses, patent claims and litigations, and other costs that are not allocated to product groups, as well as operating earnings of the Imaging Product Division, Subsystems and other products. "Others" includes \$11 million, \$8 million, \$10 million, \$9 million and \$19 million of unused capacity charges in the third, second and first quarters of 2016 and 2015, respectively; and \$29 million, \$12 million, \$28 million, \$11 million, \$21 million and \$29 million of impairment, restructuring charges, and other related closure costs in the third, second and first quarters of 2016 and 2015, respectively; and \$29 million, \$10 million, \$20 million, \$20 million, \$21 million and \$29 million of impairment, restructuring charges, and other related closure costs in the third, second and first quarters of 2016 and 2015, respectively.

