



**Capital Markets  
Day 2024**



# Opening remarks

**Jean-Marc Chery**  
President & CEO

# Our value proposition for all stakeholders

For our shareholders



Return value in line  
with our objective

Sustainable and profitable growth



For our customers



Provide differentiating enablers

Independent, reliable & secure supply chain

For all stakeholders

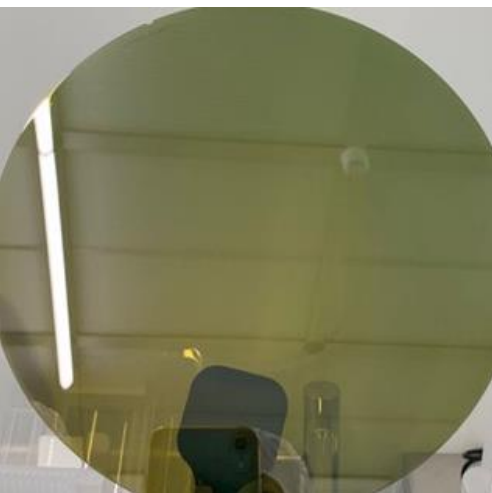


Committed to sustainability

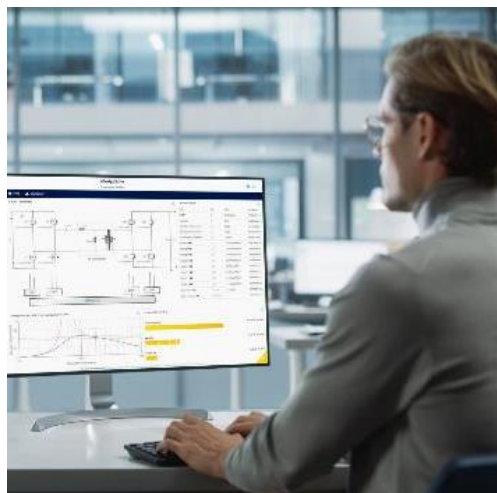
Our values: Integrity – People – Excellence

# IDM model providing strong competitive advantage and supply chain resilience for our customers

**Process development and qualification**



**Chip design**



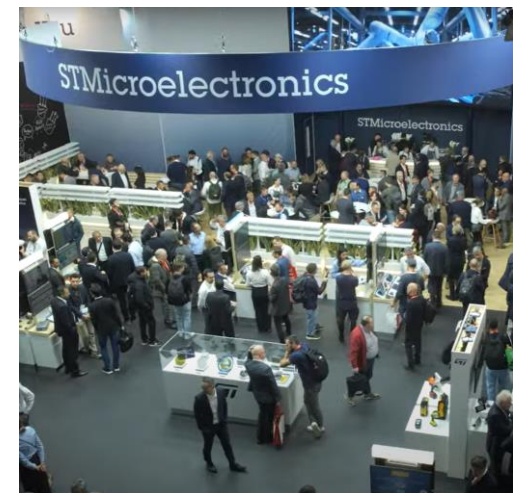
**Wafer fabrication**



**Assembly & test**



**Sales & support**



**Full control and optimization of the value chain**



# Our strategy stems from key long-term enablers

## Smart Mobility



## Power & Energy

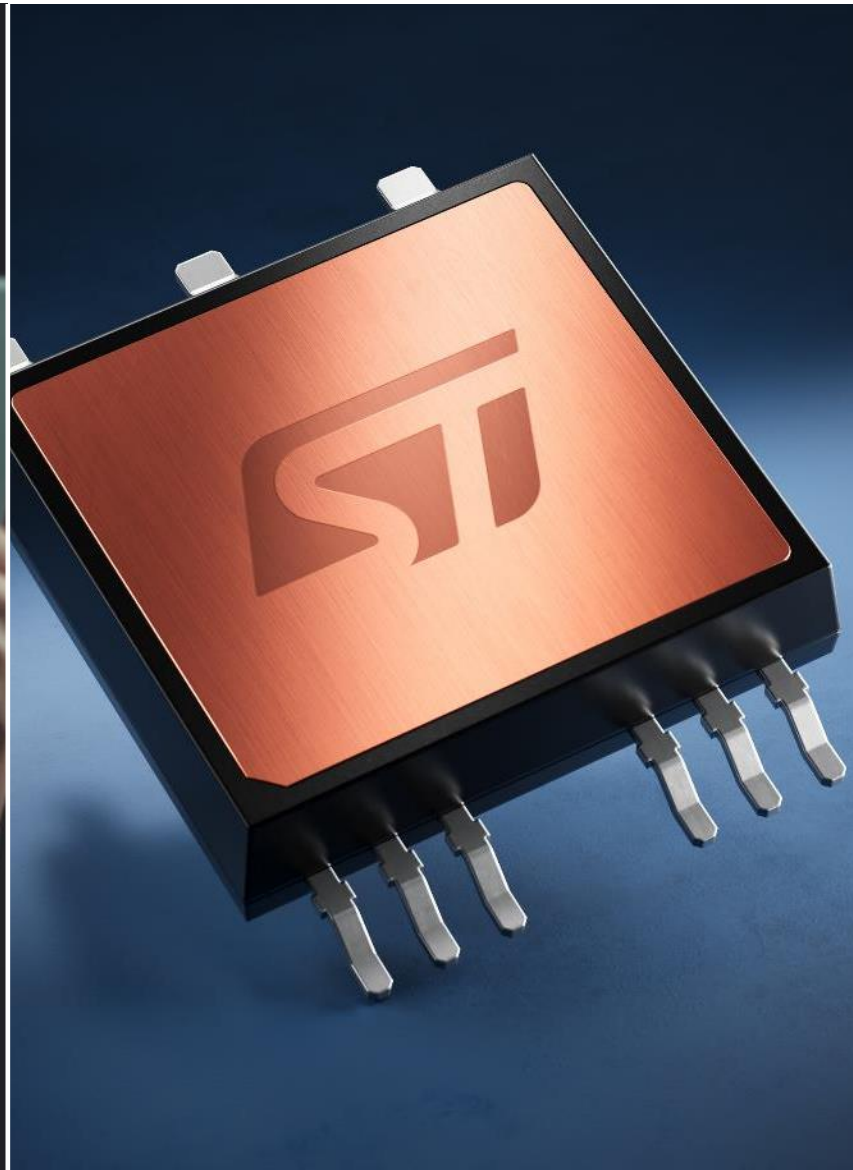


## Cloud-connected Autonomous Things



**Powering the transformation towards  
a smarter, safer and more sustainable future**

# Drivers for 2x faster than served market growth



# Reshaping our manufacturing footprint

## Accelerating 300 mm capacity

**Crolles**



## Growing 200 mm Silicon Carbide

**Catania**



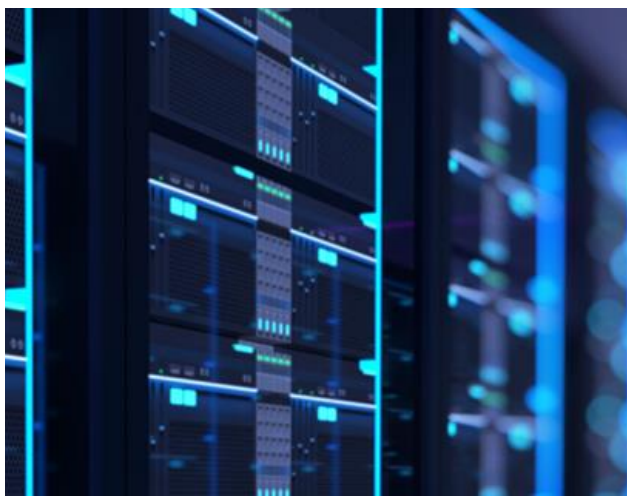
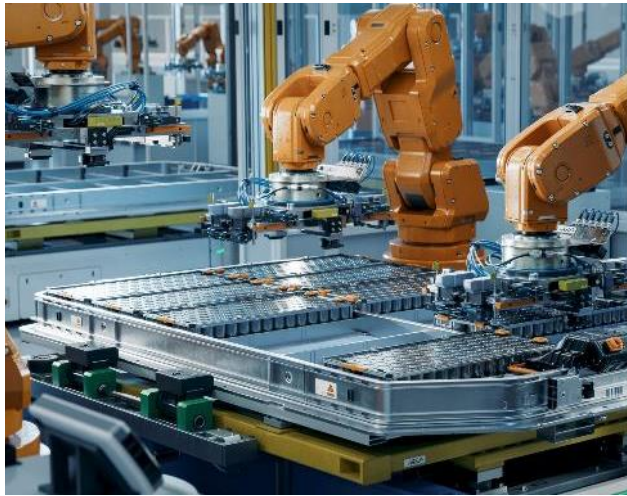
**Agrate**



**Chongqing**



# Focus on high-growth applications



# Committed to sustainability

**Carbon neutral** on scope 1 & 2 and partially scope 3 by 2027

Sourcing **100% renewable energy** by 2027

**Collaborative programs and partnerships** for carbon neutrality throughout our ecosystems





# Takeaways

**Intermediate financial model** with revenues expected at \$18B and operating margin at 22-24% in 2027 / 2028

**Our \$20B+ revenues and above 30% operating margin ambition** remains intact, expect to reach by 2030

Expect to grow about **twice as fast as our SAM**

We are **reshaping our manufacturing** and resizing our cost structure to optimize our IDM model

Leverage unique **manufacturing, technology and product** portfolio roadmap driven by innovation



# Our technology starts with You



Find out more at [www.st.com](http://www.st.com)

© STMicroelectronics - All rights reserved.

ST logo is a trademark or a registered trademark of STMicroelectronics International NV or its affiliates in the EU and/or other countries.

For additional information about ST trademarks, please refer to [www.st.com/trademarks](http://www.st.com/trademarks).

All other product or service names are the property of their respective owners.

