Leverage and accelerate for continued sustainable profitable growth

Jean-Marc Chery
President & CEO
Our value proposition for all stakeholders

For our **shareholders**
- Return value in line with our objective
- Sustainable and profitable growth

For our **customers**
- Provide differentiating enablers
- Independent, reliable & secure supply chain

For all **stakeholders**
- Committed to sustainability
- Our values: Integrity – People – Excellence
Our strategy stems from key long-term enablers

**Smart Mobility**
Helping car manufacturers make driving safer, greener and more connected for everyone

**Power & Energy**
Enabling industries to increase energy efficiency everywhere and the use of renewable energy

**Internet of Things & Connectivity**
Supporting the proliferation of smart, connected IoT devices with products, solutions & ecosystems
Maintaining our strategic focus

**Automotive**
- Lead in car electrification
- Lead in car digitalization

**Industrial**
- Lead in **embedded processing**
- Lead in **Power & Energy Management**
- Lead in **Sensors**
- Accelerate in **Analog**

**Personal electronics**
- Lead in **selected** high-volume smartphone applications with differentiated products or custom solutions
- Leverage **broad portfolio** to address high-volume applications

**Communications Equipment, Computers & Peripherals**
- Address **selected** high-volume applications with differentiated products or custom solutions
- Leverage **broad portfolio** to address high-volume applications
Leveraging high-growth areas in all end-markets

Core business
Automotive, Industrial, Personal Electronics, and CECP

High-growth areas in:
- Automotive
- Industrial
- Personal Electronics & CECP*

$12.8B

$20B+

*Communications Equipment, Computers & Peripherals
Automotive growth driven by electrification and digitalization
Strong industrial market growth opportunity for ST

Digitalization & cloudification

Energy management & power efficiency
ST’s go-to-market approach in industrial

Factory automation & Industrial infrastructure

~ 65% of ST SAM in 2025

Consumer industrial

~ 25% of ST SAM in 2025

Specialized industrial

~ 10% of ST SAM in 2025

Source: Omdia, ST
Complete solutions for industrial applications

**Battery management**
- STM32 Microcontrollers
- Sensors
- Analog signal processing ICs
- Wide bandgap & silicon power discretes
- Galvanic isolated drivers
- Wired and wireless connectivity

**Factory automation**
- STM32 Microcontrollers & Microprocessors
- Motion, environmental and optical sensors
- Wide bandgap & silicon power discretes
- Analog signal processing ICs
- Galvanic isolated drivers
- IO-Link & industrial Ethernet
Personal electronics remains a key area of focus and a growth opportunity.
Accelerated digital transformation in communications equipment, computers & peripherals
Leverage and accelerate – for continued sustainable profitable growth
Leverage and accelerate our technology & manufacturing advantages

Agrate 300 mm, Italy

Crolles 300 mm, France
Investing in the digital transformation of ST
Our approach to sustainability

We create technology for a sustainable world
We prioritize people
We protect the planet
We generate long-term value for all stakeholders

By 2027
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Long-term enablers are accelerating semiconductor content in our markets

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<td>Connected, autonomous objects in the IIoT</td>
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Our technology starts with You

Find out more at www.st.com