



**Capital
Markets
Day 2022**

Sustainability at ST

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President, Human Resources and Corporate Social
Responsibility

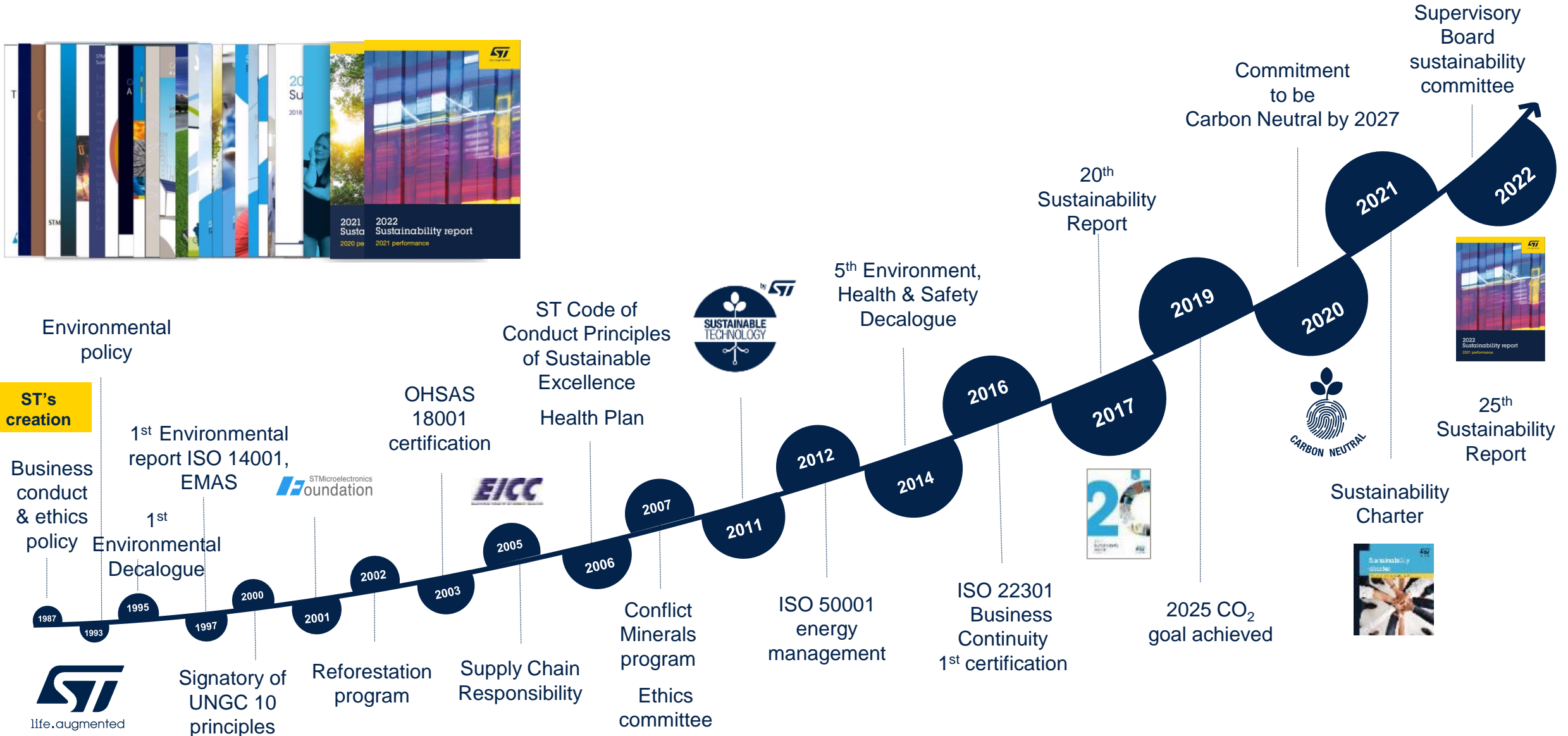
Our approach to sustainability

We create technology for a sustainable world

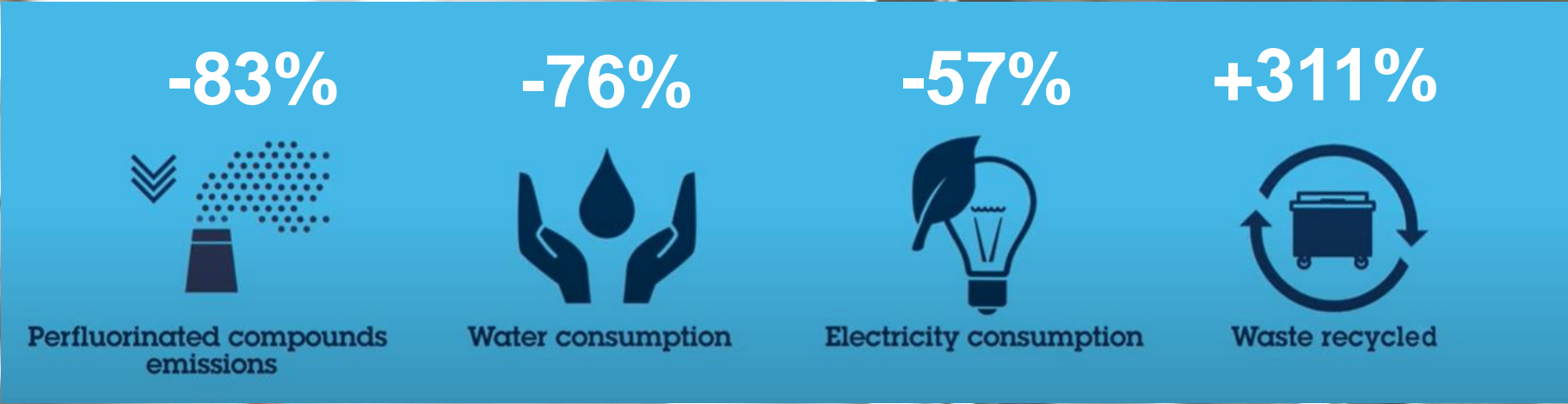
We prioritize people and the planet

We generate long-term value for all stakeholders

A long-standing public commitment to sustainability



26 years of continuous improvements



Per unit of production from 1994 to 2021

Our business model

Managing our impacts across the full value chain

Suppliers

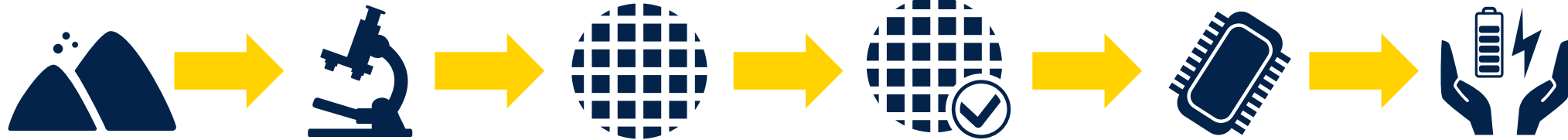
We purchase raw materials, equipment, energy, gas, chemicals and services from many suppliers and subcontractors.

Front-end manufacturing

Manufacturing chips requires around 400 separate stages, starting with a plain wafer, and resulting in the etching of several hundreds to thousands of dies.

Back-end manufacturing

The dies are cut from the silicon wafer before being assembled in a package. The chips are then tested prior to delivery to the customer.



R&D concept and design

New products are created in a multi-step process including architecture conception, electrical layout, electrical and logic simulation, chip layout and generation of the mask that will be used to etch the design in silicon.



Electrical wafer sorting

Dies on the wafer are electrically tested. This step is known as wafer sort or probe.

Product use and end of life

We offer a large portfolio of products suitable for the wide range of applications addressed by our customers.

Contributing to the United Nations Sustainable Development Goals (SDGs)

<p>We create technology for a sustainable world</p>	<p>Generate at least 20% of our revenues from new product lines by 2025. Generate at least 33% of our revenues from our Sustainable Technologies' most advanced responsible products by 2027.</p>	 
<p>We prioritize people</p>	<p>Reach a Recordable Case Rate of 0.15% or less by 2025 (work-related injuries and illnesses, including contractors). Maintain our Severity Rate at 2% or less every year (work-related injuries and illnesses, including contractors). Get 100% of ST manufacturing sites recognized for social responsibility by external international bodies by 2025. Engage employees in deploying STEM partnerships in 20 countries by 2025. Recruit at least 30% women in all exempt positions every year. Reach at least 20% women in every management level by 2025.</p>	    
<p>We protect the planet</p>	<p>Be carbon neutral by 2027, including direct, indirect, product transportation, business travel and employee commuting emissions Adopt 100% renewable energy sources by 2027 through energy procurement and green energy installations. Implement programs to reduce energy consumption by at least 150 GWh per year by 2027. Reduce energy consumption per wafer by 20% in 2025 (vs. 2016). Improve our water efficiency by 20% by 2025 vs 2016. Recycle at least 50% of the water used each year. Ensure an annual landfill waste rate below 3%. Reuse or recycle 95% of our waste by 2025.</p>	   
<p>We generate long-term value for all stakeholders</p>	<p>Ensure every year that 100% of our employees have access to and are aware of our ethics and compliance support line. Ensure every year that 100% of exempt employees² sign an agreement to comply with our Code of Conduct and related procedures. Follow highest standards for 100% of the materials we use: HSPM and responsible sourcing initiatives, such as RMI³. Conduct an annual risk assessment of our supply chain and audit 100% of our high-risk suppliers by 2025. Further reduce quality defects by 20% per production unit by 2027 (vs. 2020). Achieve an employee engagement rate of at least 10 percentage points above local norms in all major countries by 2025. Annually report our progress on all our long-term goals, following the most advanced standards. Maintain certification for 100% of manufacturing sites (ISO 14001, ISO 45001, ISO 14064, ISO 50001).</p>	  

ESG targets are part of management compensation

Promoting Sustainable corporate development: ESG criteria for both short-term incentives and long-term incentives for everyone



Health & Safety

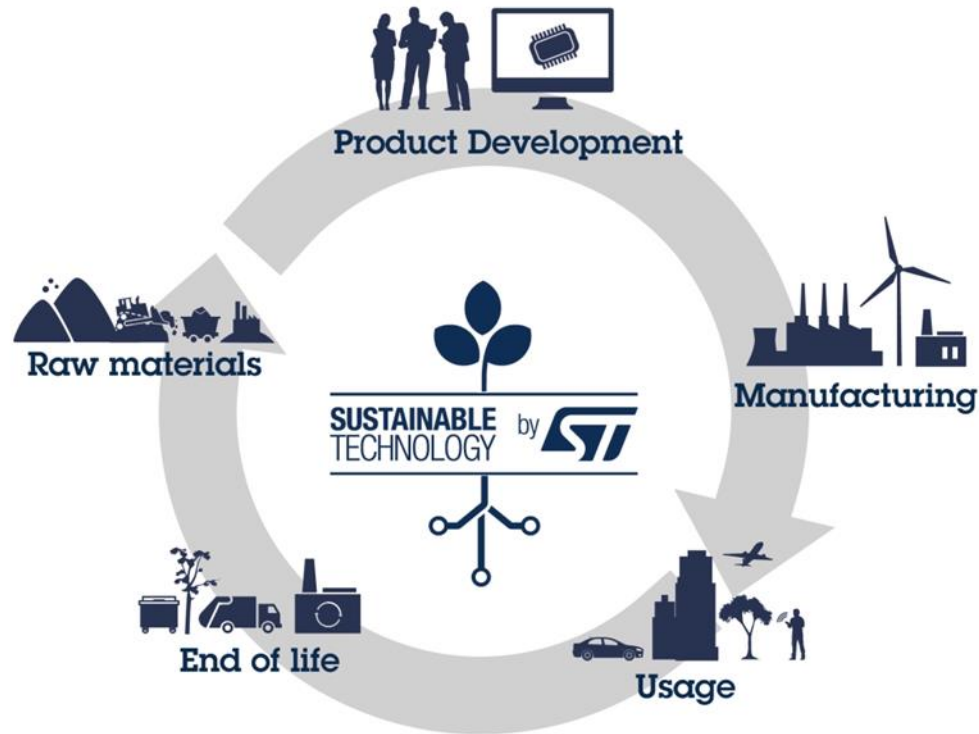
Diversity, Inclusion & People Engagement

CO₂ Neutrality

External ESG investor index

Our unique product life cycle program

Our Sustainable Technology program aims to develop responsible products, in a sustainable way across full life cycle



- We aim to improve our social and environmental footprint at every stage of the product life, while supporting applications having positive impact on the planet and people
- Having at least 50% of our new products recognized as Sustainable Technology
- Generating at least 33% of our revenues from our Sustainable Technology's most advanced responsible products by 2027

Climate change eligibility (EU taxonomy)

ST is developing products and technologies aiming at substantial GHG reduction across the product lifecycle

We develop technologies which enable positive impact on people's lives

36% of our revenues are eligible to climate change

We invest in new technologies enabling low-carbon solutions for our customers

46% of our CAPEX are eligible to climate change

We develop new responsible solutions, while securing our own carbon neutrality

36% of our OPEX are eligible to climate change

Health and safety

We offer a leading a culture of health, safety and well-being to all our employees and subcontractors worldwide

Our ambition is to provide a safe workplace and ensure healthy lives and well-being for all. This includes:

- Prevention and 24/7 assistance of psychosocial risks
- Providing access to healthcare
- Proactively training our people on health risk management and wellbeing

Target $\leq 0.15\%$ recordable cases for employees & contractors by 2025

0.15% recordable cases of ST employees and contractors in 2021
100% COVID-19 protection measures deployed

Diversity & inclusion

We believe that diversity enables innovation and stakeholder engagement as well as personal growth

**ST is a global company
operating in 35 countries
48,000 employees**

We foster a diverse and inclusive work environment by

- maintaining zero-tolerance for discrimination everywhere
- recruiting and retaining a diverse workforce reflecting society and the talent market
- ensuring equity in development and career opportunities, and equal remuneration
- fostering an inclusive culture that values everyone and addresses bias and stereotypes

115 nationalities (none above 25%)

34% of women among ST employees

100.1% gender equal pay ratio worldwide (100.0% total cash)

We are committed to be carbon neutral by 2027

Amplifying the positive impact of our technology
Accelerating our sustainability initiatives

Milestones



Carbon neutral by 2027*

Compliance with the 1.5°C scenario by 2025
– recognized by SBTi

Sourcing 100% renewable energy by 2027

Collaborative programs and partnerships for
carbon neutrality throughout our ecosystems

-83% reduction in our PFCs emissions efficiency since 1994

51% renewable electricity. Participating in Apple clean energy program

-27% direct and indirect emissions efficiency in 2021 vs 2020



Sustainability ratings and rankings

We are committed to participation in industry ratings and benchmarking activities



CLIMATE CHANGE A-



Our technology starts with You



Find out more at www.st.com

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